

Appendix 2: POLICY MATRIX

Policy Objective	A. Actions Prior to First Tranche Release (August 2018)		B. Actions Prior to Second Tranche Release (August 2020)		Verification Document and Responsible Agency
	Description	Status (as of 30 June 2019)	Description	Status (as of 30 June 2019)	
Output 2: Support for health sector financing enhanced					
1. BHTF is strengthened as a self-sustaining financial entity and can finance essential drugs and required vaccines on a sustainable basis	1.A.1 (i) BHTF has finalized a report on its financial sustainability, and the recommendations set out in the report have been approved by the BHTF's board; and (ii) the Government of Bhutan has allocated a budget of at least Nu500 million to strengthen BHTF's financial position	1.A.1 (i) Final BHTF Financial sustainability report published after approval from BHTF board by 6 th Special Board Meeting held on 7 December 2018. (ii) Budget approved and Government allocated Nu. 500 million on 2 February 2018, vide Cheque no:010239	1.B.1 (i) BHTF has developed and the Cabinet has approved a strategy to mobilize funds required for BHTF's operations including best practice guidance for such fund mobilization, and (ii) BHTF has developed and approved an investment strategy for prudent investment of BHTF's funds	Planned before 2020, activities initiated	1.A.1(i) Attested copies of BHTF's financial sustainability report and the minutes of BHTF's board meeting approving the recommendations set out in the report RA: BHTF 1.A.1(ii) Attested copy of Government of Bhutan's annual budget appropriations for FY2017–2018 which includes the allocation of at least Nu500 million RA: MOF 1.B.1(i) Attested copies of BHTF's fund mobilization strategy approved by the BHTF and endorsed by the Cabinet RA: MOH, BHTF 1.B.1(ii) Attested copies of investment strategy and the minutes of BHTF's board meeting approving the investment strategy RA: MOH, BHTF

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	1.A.2 (i) BHTF has become autonomous from the RCSC to facilitate self-sustainability and management efficiency; and (ii) BHTF has developed an OM to strengthen, amongst others, its operational procedures, financial and investment management, and human resource policies, and the OM has been approved by BHTF's board	1.A.2 (i) Cabinet order C-3/163/074 dated 12 July 2018 delinks BHTF from RCSC. 1.A.2(ii) Operation Manual (BHTF rules and regulations) published after approval from BHTF board by 6 th Special Board Meeting held on 7 December 2018.	1.B.2 (i) BHTF has appointed all key staff members including director, investment manager, and accountant; and (ii) BHTF's board has been appointed in accordance with BHTF's by-laws and includes representatives from the private sector	Planned before 2020, activities initiated	1.A.2 (i) Attested copy of the Cabinet order delinking BHTF from the RCSC RA: Government of Bhutan, BHTF 1.A.2 (ii) Attested copy of the OM issued and minutes of BHTF's board meeting approving the OM RA: MOH, BHTF 1.B.2 (i) Attested copy of annual reports from BHTF describing the manner in which the OM is being implemented by BHTF RA: BHTF 1.B.2 (ii) Attested report from BHTF on the key staff appointments and composition of BHTF's board RA: BHTF
2. Benefits from public financing for health in Bhutan is more pro-poor and equitably distributed	2.A.1 MOH has conducted a BIA to determine the distribution of benefits from public financing for health care among different population groups desegregated by income, socioeconomic, gender, and geographic factors	2.A.1. BIA published and approved on 8 June 2018, by 48 High Level Committee Meeting	2.B.1 The Government of Bhutan has finalized, approved, and submitted to the Parliament of Bhutan, a National Health Bill to improve health financing equity, efficiency, and sustainability, and enable MOH to	Planned before 2020, some activities initiated	2.A.1 Attested copy of the BIA and assessment approved by MOH RA: MOH 2.B.1 Attested copy of Government of Bhutan's submission to the Parliament of Bhutan of the National Health Bill RA: Government of Bhutan

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			establish a regulatory framework for health data exchange and interoperability		
Output 3: Disease surveillance and health information system enhanced					
3. A strong and interoperable national HIS established that meets Bhutan's data needs, including for effective disease surveillance and patient management	3.A.1. MOH has developed and approved an e-health strategy which includes a road map for interoperability among different HIS	e-Health strategy published and approved on 29 June 2018 by 49 High Level Committee Meeting.	3.B.1. MOH has developed and approved the enterprise architecture for the HIS which defines the technology and system requirements and exchange formats for interoperability	Planned before 2020, some activities initiated	3.A.1 Attested copy of the approved e-health strategy RA: MOH, PMPSU 3.B.1 Attested copy of the blueprint document for the HIS enterprise architecture approved by the HIS governing body, MOH, and MOIC RA: MOH, MOIC
	3.A.2. MOH has constituted a governing body for the national HIS which includes members responsible for the health data exchange and interoperability standards among different information systems	Executive order: MoH/PPD/PPMS-25/2018/972 dated: 29 June 2018 constitutes the governing body with ToR.	3.B.2 MOH has developed and approved the technical standards for health data exchange and interoperability, and MOIC has incorporated these technical standards in the updated e-GIF	Planned before 2020, some activities initiated	3.A.2 Attested copy of the executive order issued by MOH constituting the HIS governing body and setting out the terms of reference of its members RA: MOH, PMPSU 3.B.2 Attested copy of the approved technical standards for health data exchange and interoperability, and attested copy of the updated e-GIF in which these technical standards have been incorporated RA: MOH, PMPSU, MOIC